• • REFORM of the IMF

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Five Areas of IMF Reform (presented at the ICRIER Conference in February 2009)

- How to **prevent crises**. 0
- How to strengthen its role in *financial sector issues*. 0
- How to provide *effective assistance* in a timely manner. 0
- How to ensure sufficient amount of resources. 0
- How to ensure *legitimacy and effectiveness*.

• • (1) How to Prevent Crises

- Need to strengthen surveillance and enhance its effectiveness.
 - Persuasion through dialogue and peer pressure.
- G20 Finance Ministers Meeting (September 4-5, 2009) emphasized that "<u>candid, even-handed, and independent</u> <u>surveillance</u> will be vital".
- This requires a strong political will on the part of members.
- A crucial test for the IMF to see whether it can prevent "deglobalization" and "financial mercantilism".



- Efforts being made in:
 - Integrating macro and financial sector issues.
 - Strengthening the Financial Sector Assessment Program (FSAP).
- Need to succeed in:
 - Developing expertise in financial sector issues.
 - Changing the culture of the IMF.
 - Coordinating with the Financial Stability Board (FSB), the BIS and other standard setting bodies.
 - Winning confidence of national supervisors.

(3) How to Provide Effective Assistance in a Timely Manner

- Significant changes already made in:
 - Introducing a new lending instrument (Flexible Credit Line);
 - Doubling of access limits;
 - Introducing a new framework for conditionality.
 - Restructuring of facilities.
 - Simplifying charges and maturities structure.
 - Reviewing facilities for low-income countries.
- How to strike an appropriate balance between being attractive to potential borrowers and safeguarding IMF resources is the key.
- What are the views of Asian members?

(4) How to Ensure Sufficient Amount of Resources

- Significant increases in IMF's resources:
 - Tripling of lending capacity to \$750 billion;
 - Bilateral contributions from Japan, European Union, Norway, Canada, Switzerland, United States, Korea, Australia, Russia, China, Brazil, India and Singapore (as of September 8, 2009, in chronological order).
 - > An allocation of SDRs by \$250 billion;
 - A commitment to increase IMF quota further by January 2011.
- Will <u>Asian members</u> continue to "self-insure" or are they willing to contribute to the multilateral mechanism?



- The governance structure of the IMF should adequately reflect the changing economic weights in the world economy.
- The April 2008 quota and voice reform should come into effect soon.
- But, more needs to be done **by January 2011**.
- Dynamic members need to <u>shoulder more burden</u> <u>and responsibilities</u> in bringing about global financial and economic stability.

• • Other Governance Issues

- Ministerial involvement (the Council)
 - What is the urgency?
- Selection of management
 - What about the senior staff?
- Ensuring <u>effective and efficient decision making</u> <u>process</u>
 - Abolition of the Board?; Non-resident?; the size?
 - Voting rules?
- o IMF's mandate
 - A reform of the international monetary system.



- Maintain steady economic growth through sound economic policies.
- Need to play <u>proactive and constructive roles</u> in the IMF, while strengthening regional cooperation/coordination.
- Should Asian members sign "<u>a peace treaty"</u> with the IMF?
 - Desirable, but no so easy.

• • The Scars of the Asian Crisis

- What were the differences between the Asian Crisis and :
 - The crisis in Latin America; or
 - > The current global financial crisis.
- Need to understand their frustrations in:
 - Quota share;
 - Board representation; and
 - Diversity in senior level staff.



- Could be a possibility, but only in the long run.
- Should not be optimistic; should be realistic.
- Needs further study, more expertise, experience, cooperation and coordination.
- Need to safeguard multilateralism.
- How to keep the IMF relevant for Asian members.